RESULTS PRESENTATION

for the financial year ended 30 June 2026

A Leading Logistics & Mobility Group

Performance highlights

FY26 Performance highlights

Outstanding performance underpinned by a diversified business model

REVENUE
R45.83 billion 6.2% ▲
(June 2025: R43.17 billion*)

EBITDA
R4.16 billion 15.5% ▲
(June 2025: R3.60 billion*)

OPERATING PROFIT
R2.37 billion 26.6% ▲
(June 2025: R1.88 billion*)

PROFIT BEFORE TAXATION
R1.77 billion 33.5% ▲
(June 2025: R1.33 billion*)

HEADLINE EARNINGS PER SHARE
334.6 cents 36.0% ▲
(June 2025: 246.1 cents*)

EARNINGS PER SHARE
336.0 cents 30.8% ▲
(June 2025: 256.9 cents*)

NET CASH GENERATED FROM OPERATING ACTIVITIES
R2.44 billion 24.3% ▲
(June 2025: R1.96 billion)

DIVIDEND PER SHARE
55 cents
(June 2025:Special dividend of R16.30)

** Restated for continuing operations*

FY26 Performance highlights

Strong performance across the portfolio

SUPPLY CHAIN
Solid performance from the SA industrial businesses, supported by strong results from the quick-service restaurant and FMCG businesses.

COMMODITY TRANSPORT
Strong performance, with higher revenue and significantly improved trading profits across the coal and copper transport operations.

ADER
Exceptional turnaround, driven by significant growth across the home delivery, commercial and logistics segments.

FLEET SOLUTIONS
Fleet Africa performed strongly, with significant vehicle replacement activity among several major customers.

FLEET SOLUTIONS
Results boosted by the inclusion of four months revenue in the newly acquired DIG operations.

DEALERSHIPS SOUTH AFRICA
Robust performance, with new vehicle volumes outperforming NAAMSA. Chinese and Indian brands maintained strong momentum.

DEALERSHIPS UNITED KINGDOM
Substantially improved performance, with new vehicle sales significantly outperforming the national passenger market.

DEALERSHIPS UNITED KINGDOM
Chinese brands now account for a growing share of new vehicle sales.

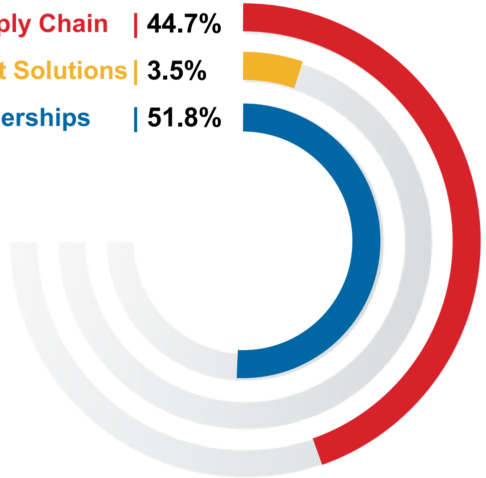
Divisional review | continuing operations

Segmental analysis

June 2026

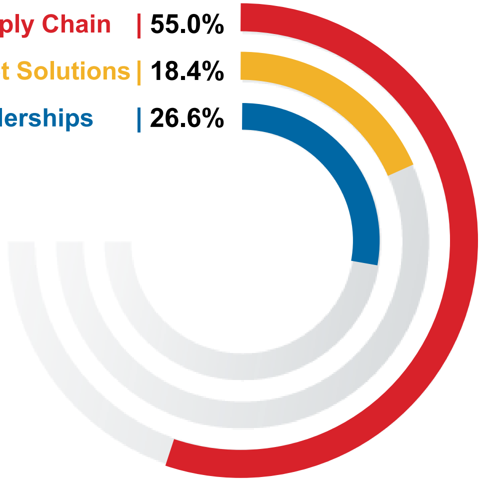
Revenue

Supply Chain | 44.7%
Fleet Solutions | 3.5%
Dealerships | 51.8%



Operating Profit

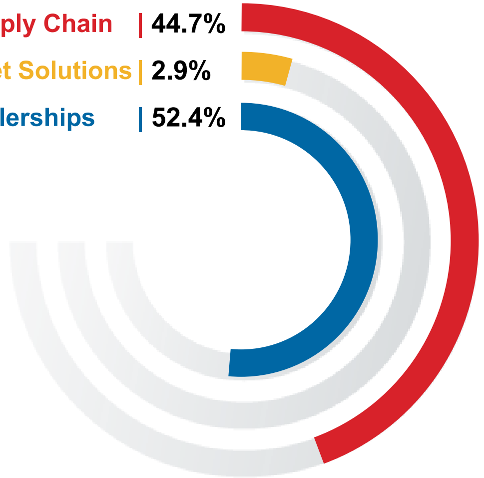
Supply Chain | 55.0%
Fleet Solutions | 18.4%
Dealerships | 26.6%



June 2025

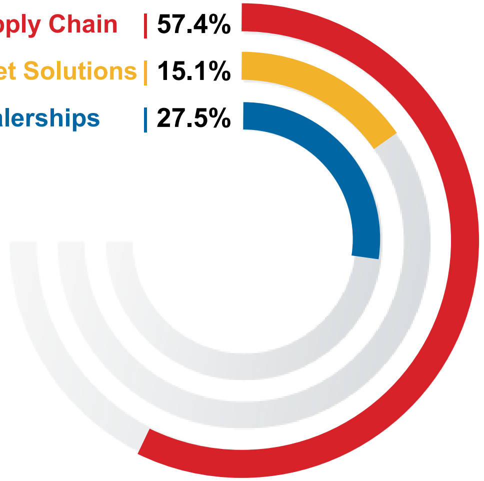
Revenue

Supply Chain | 44.7%
Fleet Solutions | 2.9%
Dealerships | 52.4%



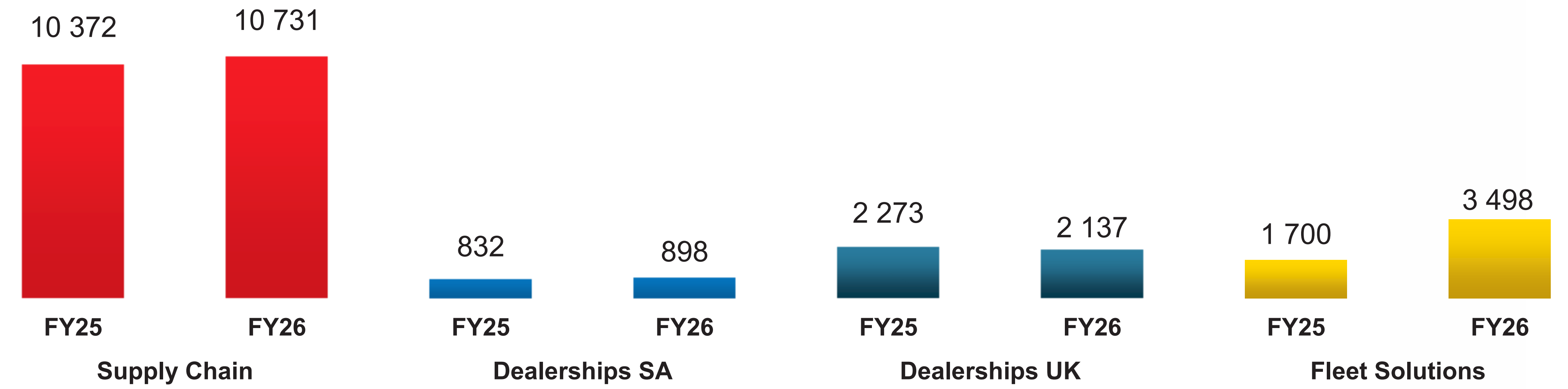
Operating Profit

Supply Chain | 57.4%
Fleet Solutions | 15.1%
Dealerships | 27.5%



Net Operating Assets and RNOA

The Group's RNOA for continuing operations for the year ended 30 June 2026 was 9.2% (June 2025: 7.3%)
Group WACC is 8.7% (June 2025: 8.6%)

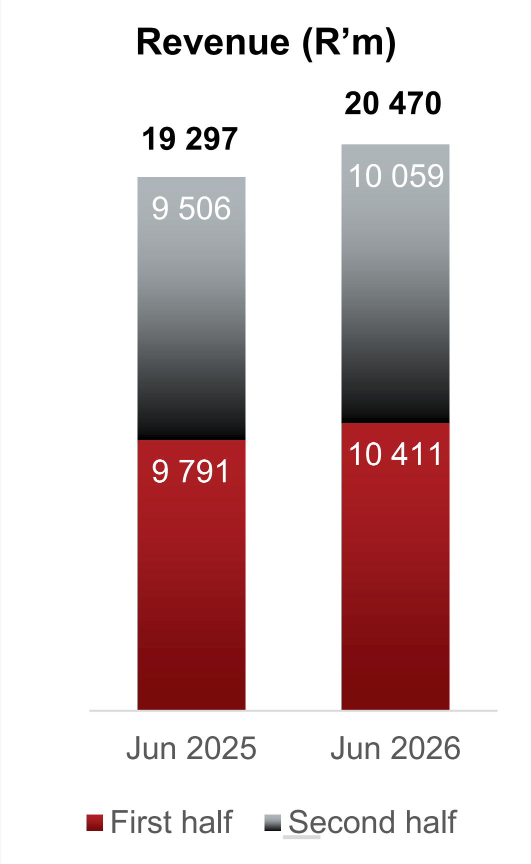


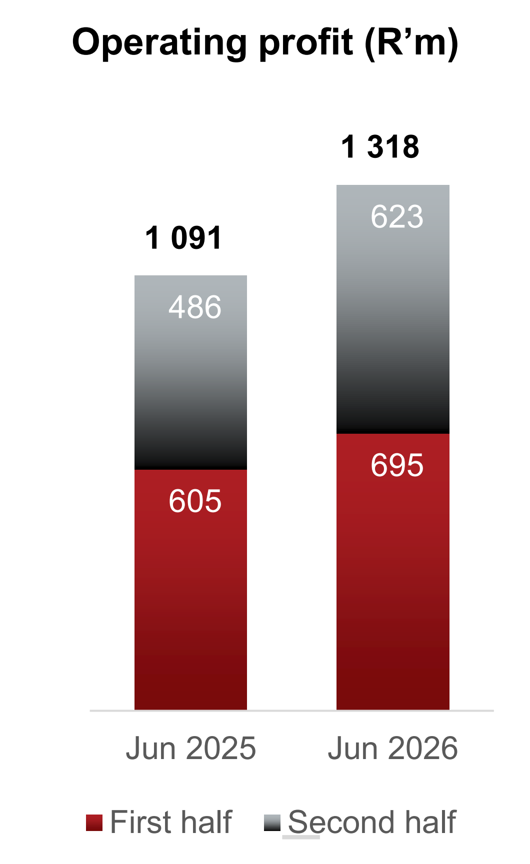
RNOA	7.5%	**8.6%**	22.2%	**22.3%**	0.7%	**4.2%**	13.1%	**13.8%**
WACC	9.0%	**9.1%**	9.0%	**9.1%**	7.7%	**7.8%**	9.0%	**9.1%**

Supply Chain


Supply Chain

Strong trading results and excellent recovery in cross-border and Iberian operations



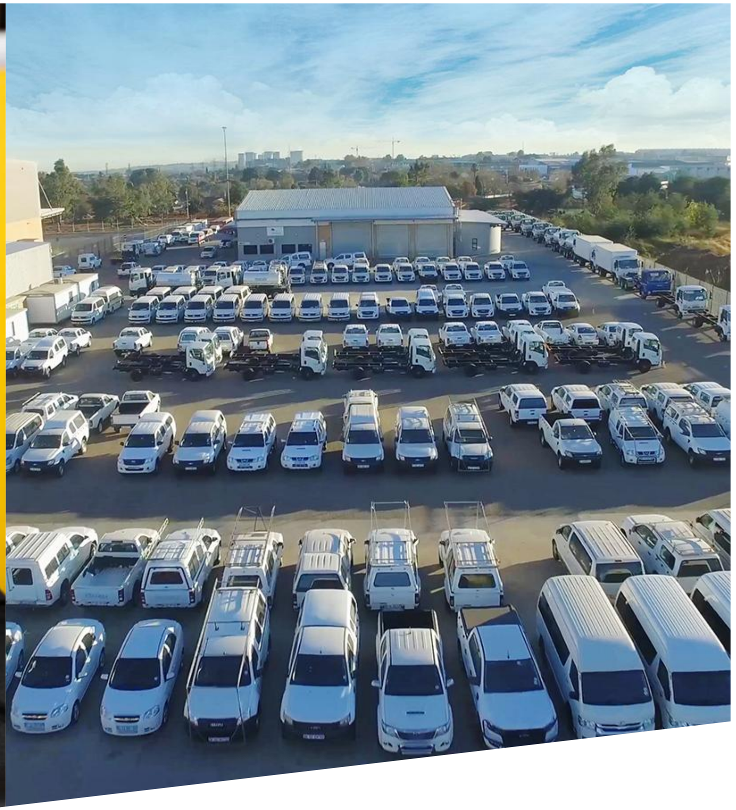


Highlights

- The commodity business performed strongly, with significantly improved profits from the coal and copper transport operations
- The consumer businesses delivered satisfactory operating profit, supported by good performances in the QSR and FMCG operations
- The industrial businesses delivered good results, with strong trading results in SG Freight and SG Mobility
- Ader continued to perform excellently, with EBITDA increasing by 162.1% to R183.4 million. Significant growth was achieved in the home delivery, commercial and logistics customer segments.
- EC Express and Gestservi (Spain) were acquired during the year

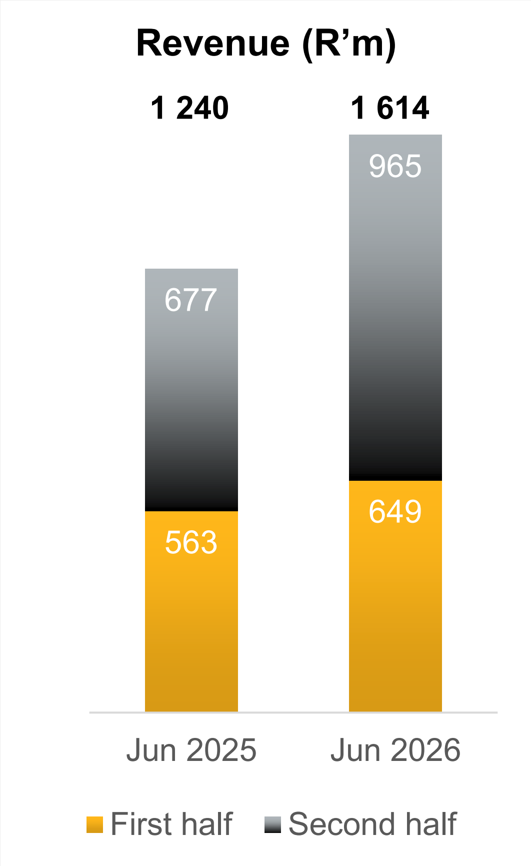
Fleet Solutions

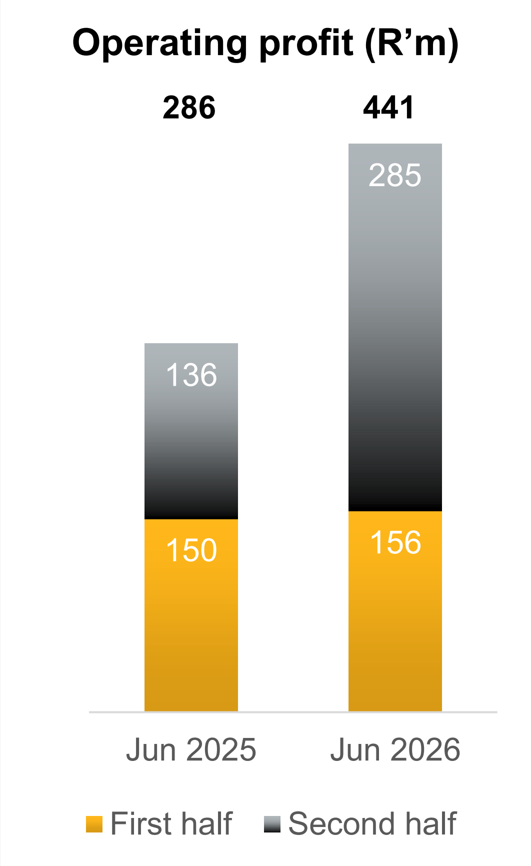




Fleet Solutions

Maintained ad hoc rental volumes and optimised operational costs





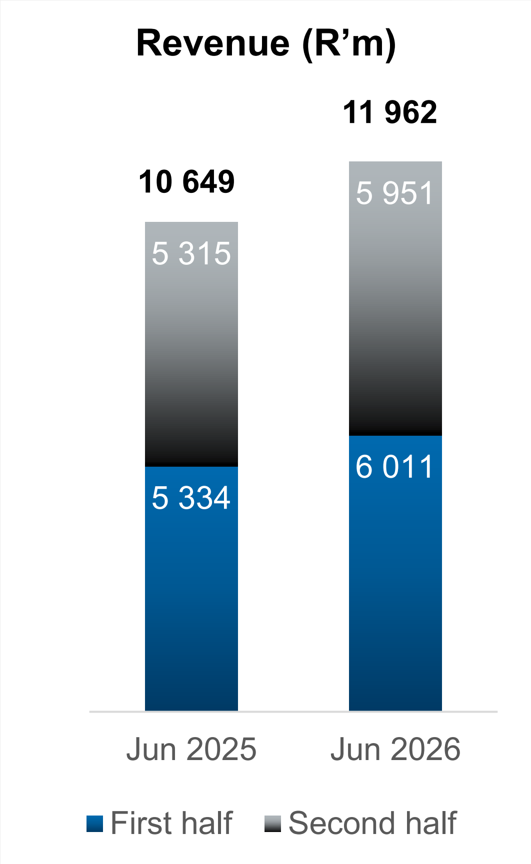
Highlights

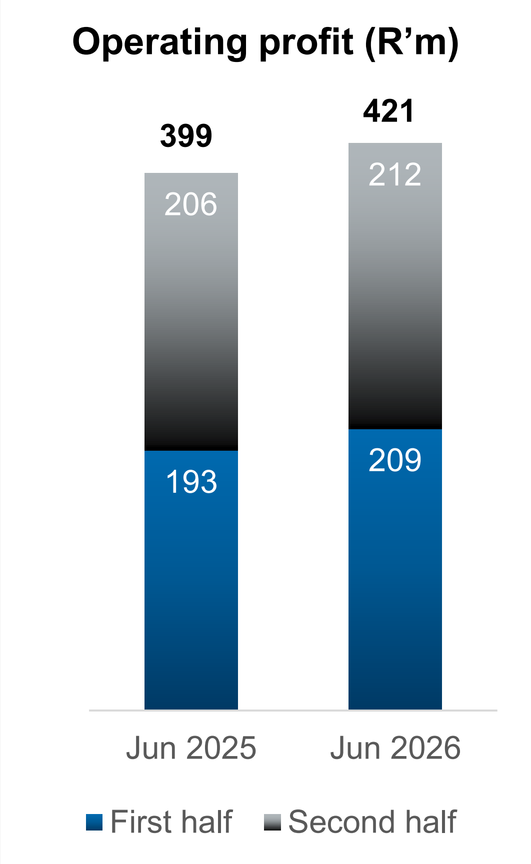
- Revenue increased by 30.1% and operating profit by 54.3%, mainly as a result of the inclusion of DIG for four months
- Acquired a 70% stake in the DIG Group for R448 million, with a deferred contingent purchase consideration of up to R160 million
- DIG contributed an operating profit of R103.9 million for the 4 months to 30 June 2026
- Fleet Africa delivered a strong performance following significant vehicle replacement within a number of larger customers

Dealerships

Dealerships SA

Outstanding overall performance



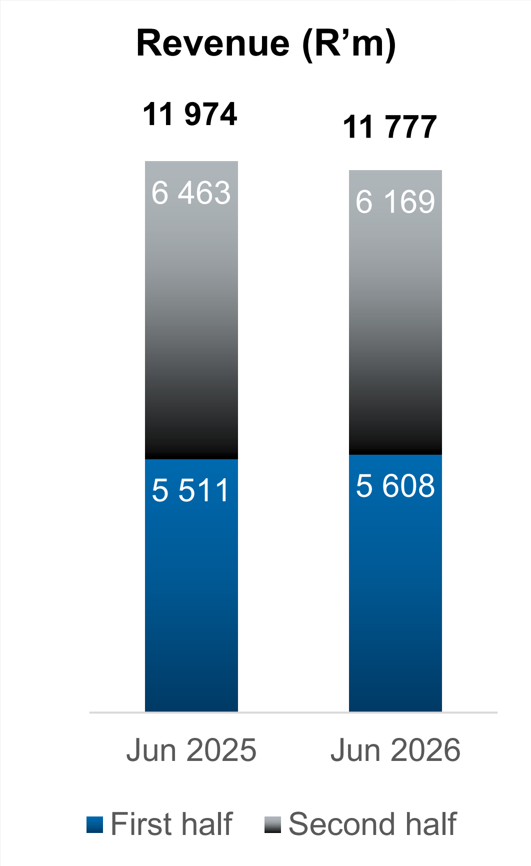


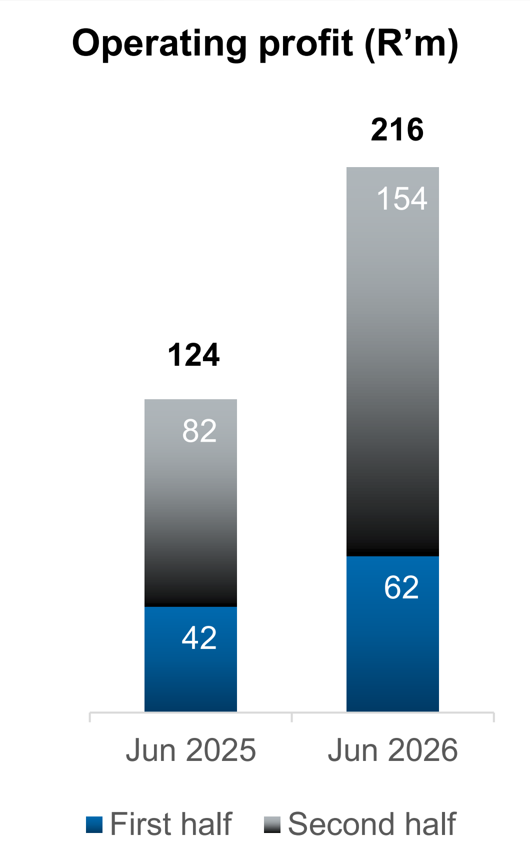
Highlights

- Revenue increased by 12.3% due to a 21.5% increase in new car sales and a 15.8% increase in used car sales
- Performance supported by a well-diversified portfolio of value and volume brands
  - strong representation of Chinese and Indian manufacturers with current year volume growth of 91.0%
  - 1.8% decline in luxury brand volumes
- Operating margin at 3.5%, slightly below the previous year
- Resilient financial performance underpinned by multi-branded sites, strong operational and working capital management and cost optimisation

Dealerships UK

Healthy recovery in continuing operations





Highlights

- Delivered a substantially improved performance from continuing operations
- New vehicle sales increased by 22.1%, reflecting a 2.0% decrease in Ford volumes, a 228.5% increase in the Omoda and Jaecoo volumes, and the introduction of three Chery outlets
- Used volumes decreased by 1.1% and commercial vehicles declined by 15.6%, mainly due to the change in the UK tax treatment of double-cab pickup vehicles
- Introduction of Omoda, Jaecoo and Chery at multiple existing sites showing very positive growth and strong potential

Divisional review | discontinued operations

Update on discontinued operations

The disposal of **SG Fleet** was finalised in the previous financial year.

The sale of **inTime** was concluded in July 2025.

The **UK Hyundai** and **Suzuki dealerships** have been closed.

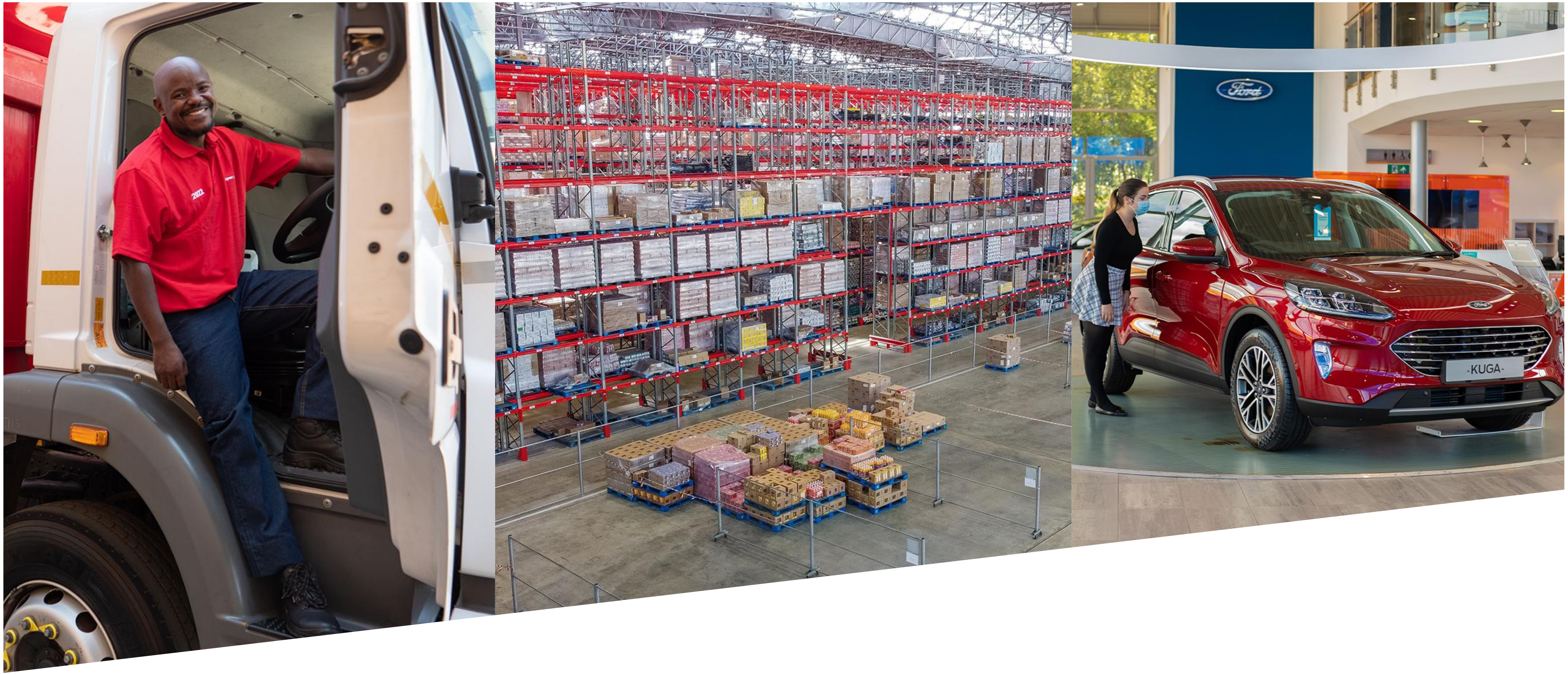
The **UK KIA dealerships** remain classified as assets held-for-sale.

The closure of **TradeMaw**, a South African commodity trading business, was concluded during the financial year.

In April 2026, the Group disposed of its 75% shareholding in its **passenger bus** services business.

During the first half of the year, the Group resolved to dispose of its 78.82% interest in **AMCO**.
In June 2026, the Group received an offer for its interest in the business and is currently finalising the share sale agreement.

Audited final results



Statement of comprehensive income

Highlights

Prior year restated to reflect continuing operations

Normalised tax rate at 27.7%

Loss from discontinued operations includes impairment of the carrying value of AMCO

Dividend of 55 cents per share declared

R'million	**Year ended 30 June 2026 Audited**	Year ended 30 June 2025 Audited*	Change
Revenue	45 826.3	43 170.8	6.2%
EBITDA	4 159.9	3 601.8	15.5%
Depreciation and amortisation	(1 786.0)	(1 726.2)	3.5%
Operating profit before capital items	2 373.9	1 875.6	26.6%
Operating profit margin	*5.2%*	*4.3%*	
Capital items	(1.1)	56.4	(102.0%)
Operating profit after capital items	2 372.8	1 932.0	22.8%
Net finance costs	(604.1)	(606.9)	(0.5%)
Profit before tax	1 768.7	1 325.1	33.5%
Income tax expense	(490.0)	(354.4)	38.2%
Profit after tax – continuing operations	1 278.7	970.7	31.7%
(Loss)/profit for the year - discontinued operations	(753.3)	3 414.0	(122.1%)
Total profit for the year	525.4	4 384.7	(88.0%)
EPS - continuing operations (cents)	336.0	256.9	30.8%
HEPS - continuing operations (cents)	334.6	246.1	36.0%
Dividend per share (cents)	55.0	-	-
Special dividend per share (cents)	-	1 630.0	-

**Restated for continuing operations*

Statement of financial position

Highlights

Increase in PPE relates to supply chain vehicles, warehouses and pallets

Increase in lease portfolio assets includes fleet within the DIG Group

Net reduction in Goodwill and intangible assets due to moving AMCO to assets held-for-sale.

Goodwill attributable to the new acquisitions was R36.5 million

R'million	**As at 30 June 2026 Audited**	As at 30 June 2025 Audited	Change
Non-current assets	**20 511.0**	**19 439.3**	**5.5%**
Property, plant and equipment & ROU assets	13 790.0	13 157.2	4.8%
Investment properties	200.1	192.1	4.1%
Lease portfolio assets	3 069.4	1 638.8	87.3%
Goodwill and intangible assets	3 185.1	3 975.4	(19.8%)
Investments and other non-current assets	266.4	475.8	(44.0%)
Current assets	**19 668.6**	**19 089.0**	**3.0%**
Lease portfolio assets	26.7	20.7	29.3%
Inventories	5 273.1	4 961.8	6.3%
Trade and sundry receivables	7 748.4	6 859.7	13.0%
Cash and cash equivalents	5 453.0	5 279.9	3.3%
Assets held-for-sale	1 167.4	1 966.9	(40.6%)
Total assets	**40 179.6**	**38 528.3**	**4.3%**

Statement of financial position (continued)

Highlights

Settled R800 million of bond notes and raised R750 million on auctions

Increase in borrowings relate to supply chain vehicles, warehouses and pallets

Net gearing excluding ROU at 27.4% (PY: 20.6%)

Group covenants met with healthy headroom

74% of borrowings are long term

R'million	**As at 30 June 2026 Audited**	As at 30 June 2025 Audited	Change
Total equity	13 583.2	13 393.4	1.4%
Fund reserves and provisions	697.7	712.2	(2.0%)
Deferred tax liabilities	1 148.0	890.7	28.9%
Interest-bearing borrowings	7 976.3	7 426.5	7.4%
Lease portfolio borrowings	1 196.7	607.9	96.9%
ROU lease liabilities	1 719.1	1 889.7	(9.0%)
Non-controlling interest put options and other	736.0	543.4	35.5%
Trade and other payables	12 152.8	10 961.2	10.9%
Liabilities directly associated with assets held-for-sale	969.8	2 103.3	(53.9%)
Total equity and liabilities	**40 179.6**	**38 528.3**	**4.3%**
Net asset value per share (Rand)	38.07	38.05	0.1%
Net tangible asset value per share (Rand)	28.64	26.32	8.8%

Statement of cash flows

Highlights

Discontinued operations are not split out in the statement of cash flows

SG Fleet operational cash flows included for 10 months in PY

Lease portfolio assets working capital outflow includes expansionary capex of R223.7 million

PPE expenditure mainly comprises pallets, warehouses and supply chain vehicles

R'million	**Year ended 30 June 2026 Audited**	Year ended 30 June 2025 Audited	Change
Cash flows from operating activities			
Operating cash flow	4 313.0	7 608.6	(43.3%)
Working capital (outflow)/inflow – other	(96.3)	490.3	(119.6%)
Lease portfolio assets working capital outflow	(730.7)	(4 735.9)	(84.6%)
Cash generated from operations	**3 486.0**	**3 363.0**	**3.7%**
Net finance costs paid	(629.2)	(1 194.6)	(47.3%)
Income tax paid	(414.8)	(204.2)	103.1%
Net cash generated from operating activities	**2 442.0**	**1 964.2**	**24.3%**
Cash flows from investing activities			
Net additions to PPE & intangibles	(2 042.9)	(2 002.9)	2.0%
Net (acquisitions)/disposals of businesses	(451.3)	3 882.8	(111.6%)
Other investing activities	231.3	(257.9)	189.7%
Net cash (outflow)/inflow from investing activities	**(2 262.9)**	**1 622.0**	**(239.5%)**

Statement of cash flows (continued)

Highlights

1.02 million shares repurchased at average price of R13.12 per share plus costs

Dividends in PY included a R5.54 billion special dividend

R'million	**Year ended 30 June 2026 Audited**	Year ended 30 June 2025 Audited	Change
Cash flows from financing activities			
Cash outflow on shares repurchased	(13.5)	-	-
Additional investments in existing subsidiaries	(189.1)	(13.1)	1 339.1%
Dividends paid	(101.0)	(6 238.7)	(98.4%)
Net interest-bearing borrowings raised/(repaid)	517.1	(2 881.3)	(117.9%)
Net lease portfolio borrowings raised	352.3	2 713.4	(87.0%)
ROU lease liabilities repaid	(443.4)	(660.3)	(32.8%)
Net cash inflow/(outflow) from financing activities	**122.4**	**(7 080.0)**	**(101.7%)**
Net increase/(decrease) in cash and cash equivalents	**301.5**	**(3 493.8)**	**(108.6%)**
Cash and cash equivalents at beginning of year	5 347.5	8 816.1	(39.3%)
Effect of foreign exchange in cash and cash equivalents	(128.5)	25.2	(610.9%)
Cash and cash equivalents at end of year	5 520.5	**5 347.5**	**3.2%**
Held-for-sale	(67.5)	(67.6)	(0.2%)
Cash and cash equivalents – continuing operations	5 453.0	**5 279.9**	**3.3%**

Free cash flow

Highlights

Maintenance capex mainly includes replacement of vehicles in the Supply Chain segment

Expansionary capex includes new warehouses, dealership properties, vehicles and pallets

R'million	Year ended 30 June 2026	Year ended 30 June 2025
Net cash generated from operating activities	**2 442.0**	**1 964.2**
Add back expansionary capex included in lease portfolio working capital	223.7	4 193.7
Net maintenance capex after disposals	(877.2)	(680.7)
Free cash flow before expansionary capex	**1 788.5**	**5 477.2**
Expansionary capex – lease portfolio assets	(223.7)	(4 193.7)
Expansionary capex - PPE	(1 165.7)	(1 322.2)
Free cash flow after expansionary capex	**399.1**	**(38.7)**

supergroup

Prospects

Prospects

Positioned for further growth

The Group is **well positioned to deliver improved earnings** in the forthcoming financial year, despite continued challenging trading conditions across Southern Africa and Europe.

The **Consumer Supply Chain and Fleet Lease** businesses are expected to perform strongly, supported by the onboarding of new customers and the expansion of service offerings.

The **South African Dealership operations** are expected to sustain their strong performance, with revenue growth driven by the continued expansion of Chinese and Indian brands.

In the **UK**, the benefits of the rationalisation of the **Dealership operations** and cost base are expected to continue supporting improved earnings performance.

Super Group remains **focused on high-growth organic and strategic opportunities,** responding effectively to macroeconomic volatility.

The Group continues to **build scalable, high-performing operations** across all divisions.

Peter Mountford

Group Chief
Executive Officer

Colin Brown

Group Chief
Financial Officer

Super Group extends its appreciation to our shareholders for their continued support and confidence.

Further information available on www.supergroup.co.za

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